

**From:** Stephen Kaufer  
**To:** Microsoft ATR  
**Date:** 1/23/02 11:24pm  
**Subject:** Settlement in Microsoft Case

I have studied much of the proposed microsoft settlement, and as CEO of an independant software/internet company, I find the settlement severly lacking. Frankly, I do not believe it will do any good. I fully expect that Microsoft will simply "redefine the problem", leaving the justice department to enforce a remedy that is no longer relevant or helpful to those harmed by Microsoft's illegal actions.

The fact that it is agreed upon by everyone (except MS) that they vigorously broke the law, yet have managed to escape serious penalty, denies any meaning to judge Jackson's verdict. The current settlement will also deny justice to those hurt and ruined by Microsoft's practices.

Sincerely,

Stephen Kaufer  
CEO  
TripAdvisor, Inc.  
kaufer@tripadvisor.com